



**The Executive Committee met at 09:30 – 18:00 on Tuesday 15 and Wednesday 16 September 2015 at Lime Wood Hotel, New Forest, UK**

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**Present:**

Carlo Croce – President  
 HM King Constantine - President of Honour  
 George Andreadis- Vice-President  
 Chris Atkins - Vice-President  
 Adrienne Greenwood - Vice-President  
 Nazli Imre- Vice President  
 Gary Jobson- Vice-President  
 Quanhai Li - Vice-President  
 W. Scott Perry – Vice-President  
 Peter Sowrey – Chief Executive Officer

**In attendance:**

Helen Fry - Head of Administration  
 Sarah Gosling – Chair, Athletes Commission

**1. Opening of the Meeting**

(a) Communication from the President

The President welcomed everyone to the meeting and welcomed the new CEO, Peter Sowrey, to his first Executive meeting.

An outline of the visits he had made on behalf of ISAF over the last few months was given and the President reported on a meeting he had had with Sir Philip Craven during the recent IOC Session. It is clear that a concise calendar for the Paralympic Sport needs to be prepared so we can demonstrate to the IPC that we have a concentrated schedule of events. It was also important that the Sailing World Cup Calendar is protected.

There have been a lot of enquiries about the water pollution in Rio and a paper, which has been approved by the IOC, will be sent out to all our MNAs shortly.

It was important that ISAF was represented at the ASOIF meetings.

**Decision**

**Scott Perry agreed to represent ISAF.**

(b) Minutes

The minutes of the Executive Committee meeting of 8, 9 and 10 May 2015 (circulated and approved after the meeting) were noted.

## Executive Committee Minutes (cont.)

### (c) Minutes Matters Arising

#### i) Corporate Social Responsibility Statement

##### **Decision**

**The draft statement will be passed to the CEO for finalisation and implementation.**

#### ii) Item 3(a) – Race Official Development Programme

After working on a development paper, it became apparent that the new Race Officials Grouping system being implemented by the Race Officials Committee will be key to ensuring that Race Officials appointed to ISAF events, in particular the Sailing World Cup, deliver a consistent and high quality service.

#### iii) Item 4(e) – Events and Quotas 2018 Youth Olympic Games

The proposed events and quotas were submitted to the IOC who not only approved the events but added a 5<sup>th</sup> medal as ISAF's choice of events and equipment had demonstrated that we were reaching out to young sailors.

## 2. General Business

### **Finance**

#### (a) Management Accounts for the 2<sup>nd</sup> Quarter 2015

Scott Perry and Peter Sowrey presented the Management Accounts for the 2<sup>nd</sup> Quarter 2015 using the new presentation format to make it more relevant. This new report focussed on certain ISAF core activities, income would be annualised and reserves shown over a one year period. The Accountant had been authorised to close the books firmly at Year End.

#### (b) Budget 2016

The Secretariat had been asked to produce detailed budget requests for 2016 and be sent to the CEO for consideration so that a detailed budget could be presented to the Executive Committee in November 2016.

#### (c) ISAF Debtors

The ISAF debtors were noted. It was noted that an MNA who was in arrears to ISAF had made Submissions.

##### **Decision**

**Under Article 12 of the ISAF Constitution, members in arrears are not entitled to the privileges or rights of membership and accordingly the Executive Committee have instructed the CEO to reject the submissions.**

#### (d) Quarterly Report on the Isle of Man Trust

An update on the Isle of Man Trust was given by Scott Perry.

#### (e) ISAF Deposits

An update on the ISAF deposits was given by Scott Perry.

### **Governance**

#### (f) Annual Report

The Annual report will be presented to Council.

**Decision**

**The Consolidated Accounts would not be published with the Annual Report.**

(g) Disciplinary Cases

A verbal update on current disciplinary cases was given by Peter Sowrey.

(h) Committee vacancies

i) Ethics Commission

The vacancy for the Ethics Commission Chair was discussed and suitable candidates were identified.

ii) Race Officials Committee

The vacancy in the Race Officials Committee was discussed.

**Recommendation**

**Tom Duggan (USA), who has the support of his MNA, would be recommended to Council. Council's approval will be sought by email vote so that Tom Duggan could plan to attend the Annual Conference in China.**

iii) Sail Rankings Sub-committee

With the rankings gaining in importance it was felt that meetings of this Sub-committee needs to be strengthened by an addition of a representative from the Olympic Classes and the Athletes Commission.

**Recommendation**

**Marcus Spillane (49er President) and Sarah Gosling (Chair Athletes Commission) will be invited to attend future meetings of the Sub-committee.**

(i) Election Committee

A list of possible candidates for the Election Committee was agreed.

**Decision**

**If the candidates agree the recommendation for the Election Committee will be presented to Council for approval at the Annual Conference 2016.**

(j) Company Structure

i) ISAF Event Management Ltd

**Decision**

**Following a review of the ISAF Event Management Ltd company and with the addition of the new CEO, Peter Sowrey, as a Director, the structure of this company would remain unchanged.**

ii) Swiss Foundation

Scott Perry gave an overview of the prospective new Swiss Foundation which would be based in Lausanne.

**Decision**

**HM King Constantine accepted the offer of a position on this prestigious board.**

(k) Continental Associations

Adrienne Greenwood presented the report from the Continental Association Working Party and the Executive Committee passed on their thanks for their hard work.

**Decision**

The Working Party report will be forwarded to Peter Sowrey for inclusion with the planning process going forwards. The Executive will start with the implementation process by putting in a Submission for the Annual Conference 2015 for a Development and Regions Committee. Each Affiliated Continental Association would be entitled to nominate a representative to this Committee and an amendment to Regulations 5.1.1(c) would be amended to enable this. The Committee would be responsible for and have oversight over the implementation of all ISAF regional initiatives, including Regional Games and regional development programmes.

In addition each Affiliated Continental Association is requested to draft a 2 page Development plan by May 2016 with a comprehensive analysis of the status of the sport within that region.

(l) MNA Matters

- i) Nicaraguan Federation of Sailing – Full Member application

**Recommendation**

**The Nicaraguan Federation of Sailing is recommended to Council for approval as a full member.**

- ii) St Vincent and the Grenadines Sailing Association – Full Member application

**Recommendation**

**St Vincent and the Grenadines Sailing Association is recommended to Council for approval as a full member.**

- iii) Anguilla Sailing Association – Associate Member application

**Recommendation**

**Anguilla Sailing Association is recommended to Council for approval as an Associate Member.**

- iv) Montserrat Yachting Association

The resignation of the Montserrat Yachting Association was noted.

(m) Disabled Sailing Committee

Scott Perry reported on the work of the Disabled Sailing Committee. The cost of the Paralympic equipment is crucial to the growth of this sport and a Paralympic Equipment Evaluation will be key to increasing global participation. The Disabled Sailing Committee is working slowly towards having all sailing in one federation per country. There are presently 12 countries that have RNAs and they hope to merge all 12 into our MNAs. In line with the wishes of the International Paralympic Committee the name of the Disabled Sailing Committee is in the process of being reviewed.

(n) Submissions

- i) Deferred Submissions

Submissions deferred from the previous Council meeting were noted.

- ii) Executive Submissions

The Executive Committee reviewed the submissions received by 1 August for the November 2015 Council meeting and will finalise its recommendations to Council in the first Executive Meeting in November.

- iii) Late Submissions

**Decision**

**The late submissions received were reviewed by the Executive and the relevant Working Parties and all rejected as not being urgent as per Regulation 15.7.**

**3. Reports / Information**

(a) Vice-President's Reports

i) Dominican Republic

**Decision**

**The Executive Committee recommends that Council approve that Dominican Republic is moved to Category 1 of the subscription categories.**

ii) World Match Racing Tour

**Decision**

**Peter Sowrey will contact James Pleasance to see if they are organising any more events**

iii) Athlete Career Programme

**Decision**

**Sarah Gosling will set up an area on the ISAF website dedicated to increasing awareness amongst athletes on how they can develop life skills in order to help them with their transition into life after sport.**

(b) Secretariat

An overview of the Secretariat at its work was presented by Peter Sowrey.

**4. Events**

(a) 2015 Sailing World Cup and Final

The Sailing World Cup and Final is the pinnacle event of ISAF and this event should continually evolve.

**Decision**

**The Sailing World Cup event should be reviewed and a paper prepared which would give the Executive Committee proposals to consider for the future of this event going forwards. ISAF Rankings, Calendar and Olympic Qualification would be included in this review.**

(b) 2016 Olympic Sailing Competition

i) Draft Coach Boat Regulations at the Test Event in Rio

The Technical Delegate (Alastair Fox) reports that the Coach Boat regulations worked well. There are further plans for 2016 which include rigorous inspection of coach boats before the event, spot checking of boats during the competition and this will further enhance the regulations.

(c) 2020 Olympic Sailing Competition

i) Tokyo 2020 Race Management Development Programme proposal including budgets

A plan for the Tokyo 2020 race management and measurement clinic / seminar programme is underway. The Technical Delegate Alastair Fox, had a meeting with

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JSAF during the 2015 Rio test event to finalise the programme and JSAF will formally write to ISAF with the number of officials that will need to attend the clinics and seminars.

(d) ISAF Sailing World Championships 2018

Chris Atkins attended a championship at Aarhus and reported that plans for 2018 are on schedule and that the sailing area should provide good racing.

(e) Technical Delegate Reports

i) ISAF Women's Match Racing Championship 2015

The 2015 ISAF Women's Match Racing World Championship was held in Middelfart, Denmark. 16 Teams entered from 8 countries and the event was a great success and well organised by Match Racing Denmark.

ii) ISAF Team Racing World Championship 2015

The 2015 ISAF Team Racing World Championships was held in Rutland, UK. 18 Teams entered the event from 6 countries (plus one combined ASAF team of 3 different countries). Three countries (GBR, USA and AUS) entered the maximum limit of 3 teams in the Open Division. In the Youth Division, 5 teams competed. The event itself was a success and Rutland Sailing Club did a great job in providing world championship level facilities for team racing.

**Decision**

**There is a query on the future viability of this event and turn out of countries. The Executive Committee asks the Team Racing Sub-committee to report back to them and the Events Committee on the question of:**

- **Should team racing, as one of the disciplines of sailing, have a World Championship regardless of MNA participation? Or**
- **Should the Team Racing World Championships have to meet a higher MNA turnout in order to be held?**

(f) Venue Selection Procedure

The regatta venue bid evaluation and selection process document was presented to the Executive Committee. The process has flexibility so that venue selection remains appropriate, efficient and rigorous across the diversity of ISAF events.

**Decision**

**The Executive Committee agree to implement the Venue Selection Procedure.**

(g) IKA / VKWC

Chris Atkins and Peter Sowrey gave a verbal update on the IKA / VKWC discussions.

**Decision**

**ISAF should support Kiteboarding and all organisations promoting Kiteboarding classes and events within the sport's regulatory framework.**

**ISAF will encourage all such organisations to develop Kiteboarding regattas and competitions, with the goals of delivering a good Kiteboarding event at the 2018 Youth Olympic Games, and supporting the campaign for additional Olympic events for Kiteboarding.**

**A small Working Party will be established consisting of a representative of the Executive, a representative from the Secretariat and Bruno Marques (BRA) Chairman of the Windsurfing and Kiteboarding Committee to produce a report with a set of recommendations on how better to control of the sport of**

**Kiteboarding and how it can be developed going forwards. This group will need to review the structure of the sport and the governance of it and how ISAF will handle special events. The Executive will review these recommendations at their meeting in the Annual Conference 2015.**

- (h) 35<sup>th</sup> America's Cup

A verbal update on the 35<sup>th</sup> America's Cup was given by Peter Sowrey.

### 5. Future Strategy

- (a) Future Strategy

Peter Sowrey presented his vision for the future strategy of ISAF to the Executive Committee. His vision included amongst other things, involving all elements of sailing using multiple pyramids, easily demonstrable pathways, digitalisation of the sport of sailing, brand ambassadors and to involve our MNAs much more than we currently do.

- (b) Communications / Media Plan

Work was well underway and a draft plan would be circulated to the Executive Committee for comment early October.

- (c) World Sailing Logo

The Executive Committee received a verbal report about a possible rebranding of ISAF.

#### **Decision**

**ISAF Members will be consulted.**

**After the consultation period, a budget of £45,000 was approved for the implementation of the rebranding which would include a trade mark registration for World Sailing and all other logos.**

- (d) Sponsorship

Peter Sowrey outlined the developments over future sponsorship deals.

### 6. Future ISAF Meetings

- (a) 2015 Annual Conference – 7-14 November, Sanya, China

- i) MNA Forum

Quanhai Li presented his plans for the enhanced MNA Forum.

- ii) Silver Medal

The President presented an ISAF Silver Medal to Ronnie McCracken (HKG) for his outstanding contribution to the sport of sailing. Ronnie McCracken has been a member of the Race Officials Committee since 2008 and a member of the International Judges Sub-committee since 2000. He was first appointed as an ISAF International Judge in 1996.

- iii) Beppe Croce

#### **Decision**

**The Beppe Croce Award would not be presented in 2015.**

- iv) President's Development Award

#### **Decision**

**A recipient of the President's Development Award was decided and this will**

**be presented during the Council Meeting at the Annual Conference 2016.**

v) Hall of Fame

The plans for the further inauguration of the Hall of Fame were outlined to the Executive Committee by Peter Sowrey.

- (b) 2016 February Executive – Friday 12, Saturday 13 and Sunday 14, Rio de Janeiro, Brazil
- (c) 2016 Mid-Year meetings – 5 to 8 May venue to be decided
- (d) 2016 September Executive – 6 to 8 September, Athens, Greece
- (e) 2016 Annual Conference – (29 October – 6 November) Abu Dhabi, UAE (subject to contract)

**7. Any Other Business**

(a) International Technical Delegates

The Executive Committee were given a list of prospective applicants for International Technical Delegate appointment that it was asked to endorse.

**Decision**

**The Executive Committee endorsed the applications of the three ISAF staff members who are appointed as TDs to major ISAF events. The Executive Committee felt it was inappropriate for it to comment on or endorse other applications with its limited knowledge and referred these decisions to the specialist group within the Race Officials Committee.**